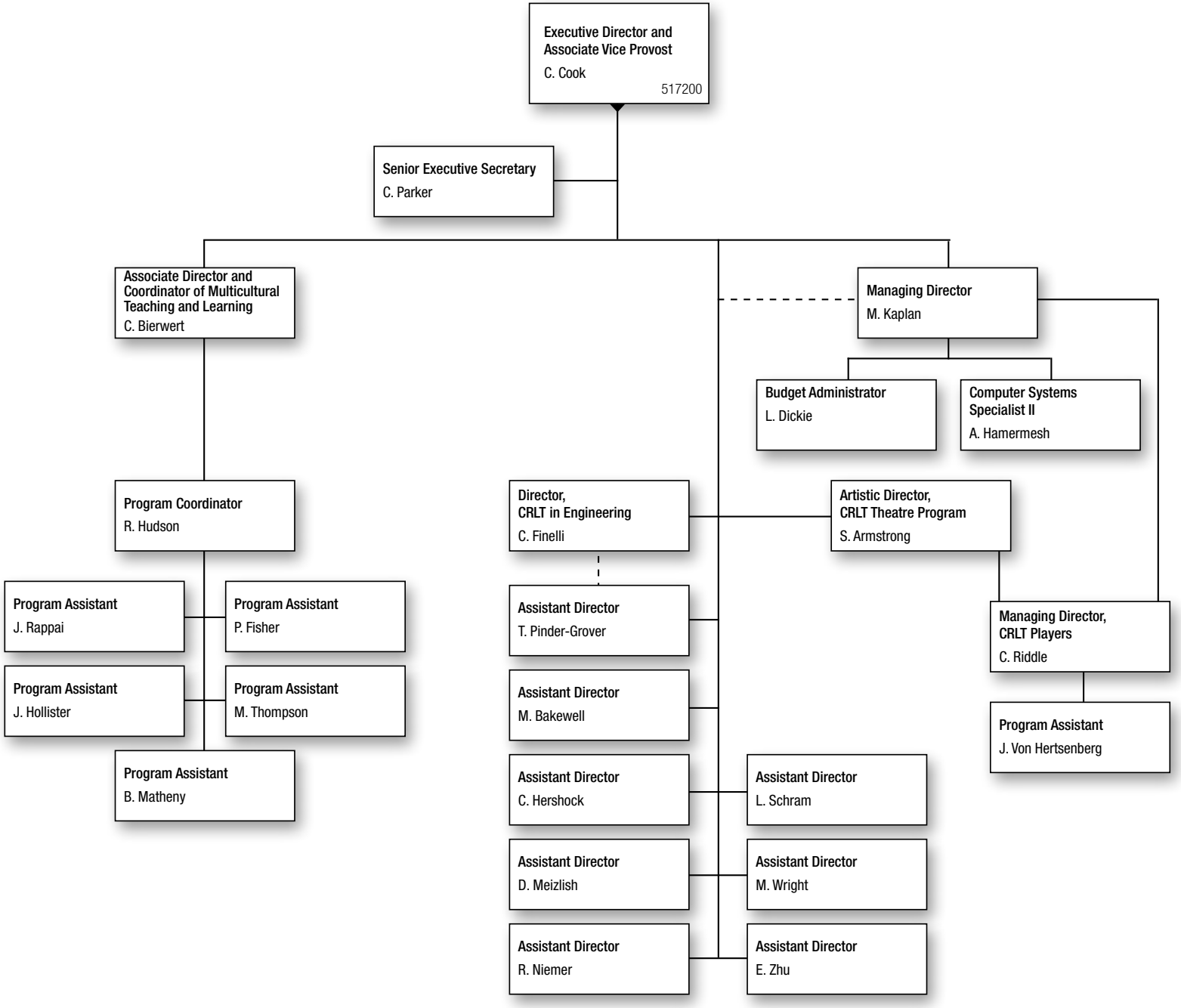
# ACADEMIC AFFAIRS

## SENIOR VICE PROVOST FOR ACADEMIC AFFAIRS: CENTER FOR RESEARCH ON LEARNING AND TEACHING

UNIVERSITY OF MICHIGAN




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